## PWA BOARD COMMITTEE MANDATES Sample Document

### Finance Committee, Governance Committee, Fundraising Committee

#### Finance Committee

The Board shall maintain an active Standing Committee named the Finance Committee to support its fiduciary responsibilities to the Agency.

- 1. The mandate of the Finance Committee is to:
  - 1.1. Receive, review, amend and recommend for approval various reports from the Executive Director related to various financial matters such as: annual operating budget and policies including but not limited to purchasing, signing authorities, reserves and investment, business practices, finance reports and audit findings, etc.
  - **1.2.** Receive, examine, and present for approval to the Board the financial statements and budgets of the Agency and trustees.
  - 1.3. Support, as needed, the annual audit process, receive the Auditor's report, present the final draft to the Board and the membership for approval.
  - 1.4. Identify broad issues and strategic responses related to fundraising efforts, funder relationship issues, and long-term sustainability.
  - 1.5. Annually recommend to the Board the appointment of the auditor.
- 2. The Finance Committee will be chaired by the Treasurer of the Board of Directors and be composed of identified Board members and community members who have related expertise.

## **Governance Committee**

The Board shall maintain an active Standing Committee named the Governance Committee to support its governance and recruitment responsibilities.

- 1. The mandate of the Governance Committee is to:
  - 1.1. Oversee, review, propose edits to the By-Laws, and recommend for approval the same to the Membership.
  - 1.2. Monitor and evaluate the implementation of the Agency's strategic plan and the annual Board workplans.
  - 1.3. Provides strategic oversight to the Executive Director in Human Resources and Labour Relations priorities.
  - 1.4. Advises the Board and the Chair on the process for providing an evaluation of Executive Director performance
  - 1.5. Acts as the Recruitment Committee for the Board as described in Policy 2002.
- 2. The Governance Committee will be chaired by a Board member participating on the committee who will be appointed by vote of the members of the Governance Committee

# Fundraising Committee

The Board shall maintain an active Standing Committee named the Fundraising Committee to support its fundraising and philanthropic objectives.

- 1. The mandate of the Fundraising Committee is to:
  - 1.1. Regularly monitors and reports to the Board on relevant Key Performance Indicators related to fundraising and communication activities, as established by management
  - 1.2. Provides recommendations and advice to the Finance Committee regarding the development of the philanthropy budgets
  - 1.3. Shares ideas, identifies risks and offers timely advice to the Board in relation to: Communication, Fund Development and the required infrastructure / support needs
  - 1.4. Assists in the planning and execution of events
  - **1.5.** Assists in the development and execution of communication strategies and materials
  - 1.6. Assists in the development and execution of fund development strategies and materials
  - 1.7. Supports staff in making the ask, providing contacts and leveraging their networks for philanthropic purposes
- 2. The Fundraising Committee will be chaired by a Board member participating on the committee who will be appointed by vote of the members of the Fundraising Committee
- 3. The Fundraising Committee will be open to recruiting non-Board members with a particular focus on the following competencies:
  - Communication
  - Fund Development / Fundraiser (Event, Individual, Major Gifts, Sponsorship, Corporate Giving etc.)
  - Marketing / Advertising / PR
  - Event Planner
  - Web developer
  - Social Media Expert
  - Photographer / Videographer
  - Writer / Editor
  - Graphic Designer
  - Community / Industry leader